

WREN

WYOMING RURAL ELECTRIC NEWS

MAY | 2018



OFFICIAL NOTICE of the

7th

annual meeting of the membership
for CARBON POWER & LIGHT



THIS ISSUE HIGHLIGHTS CARBON POWER & LIGHT'S
ANNUAL MEETING OF THE MEMBERSHIP:
REPORTS, FINANCIAL STATS, AND
DIRECTOR CANDIDATE PROFILES ~
MAKING THIS THE MOST **IMPORTANT ISSUE**.

SATURDAY, JUNE 23, 2018

CARBON POWER & LIGHT'S

*77th Annual Meeting
of the Membership*

*Saratoga Middle High School
801 W. Elm St.
Saratoga, WY
10:30 a.m.*

*Complimentary BBQ
Bingo
Energy Efficiency Information
Capital Credit Checks
Door Prizes
Cash Give-a-Way*

SEE YOU THERE!
details inside



Member Owned ~ Service Proud
Your Touchstone Energy[®] Cooperative 
The power of human connections

CARBON POWER & LIGHT IS GUIDED BY A SET OF **SEVEN** COOPERATIVE PRINCIPLES.

We make sure our focus is on you – our Member-Owners

1

VOLUNTARY AND OPEN MEMBERSHIP

Cooperatives are voluntary organizations open to all persons able to use their services and willing to accept the responsibilities of membership, without gender, social, racial, political or religious discrimination.

4

AUTONOMY AND INDEPENDENCE

Cooperatives are autonomous, self-help organizations controlled by their members. If they enter into agreements with other organizations, including governments, or raise capital from external sources, they do so on terms that ensure democratic control by their members and maintain their cooperative autonomy.

2

DEMOCRATIC MEMBER CONTROL

Cooperatives are democratic organizations controlled by their members, who actively participate in setting policies and making decisions. The elected representatives are accountable to the membership. In primary cooperatives, the members have equal voting rights (one member, one vote) and cooperatives at other levels are organized in a democratic manner.

5

EDUCATION, TRAINING, AND INFORMATION

Cooperatives provide education and training for their members, elected representatives, managers, and employees so they can contribute effectively to the development of their cooperatives. They inform the general public, particularly young people and opinion leaders, about the nature and benefits of cooperation.

3

MEMBERS' ECONOMIC PARTICIPATION

Members contribute equitably to, and democratically control, the capital of their cooperative. At least part of that capital is usually the common property of the cooperative. Members usually receive limited compensation, if any, on capital subscribed as a condition of membership.

Members allocate surpluses for any or all of the following purposes: developing the cooperative, possibly by setting up reserves, part of which at least would be indivisible; benefiting members in proportion to their transactions with the cooperative; and supporting other activities approved by the membership

6

COOPERATION AMONG COOPERATIVES

Cooperatives serve their members most effectively and strengthen the cooperative movement by working together through local, national, regional, and international structures.

7

CONCERN FOR COMMUNITY

While focusing on member needs, cooperatives work for the sustainable development of their communities through policies accepted by their members.



CARBON LIGHT LINES

100 E. Willow Ave. • Saratoga, WY • 82331-0579

307.326.5206 • 800.359.0249

info@carbonpower.com

www.carbonpower.com



**NEW
LOCATION**

Official Notice

Carbon Power & Light's
77th Annual Meeting

June 23, 2018 10:30 a.m.

Saratoga Middle High School

801 W. Elm St., Saratoga, WY.



Photo by Joe Parrie

Inside

Board President - General Manager's Report - page 2

Director Candidate Profiles - page 5

Minutes of the 2017 Annual Meeting- page 6-7

Financials - page 8

JOINT PRESIDENT AND GENERAL MANAGER'S REPORT

Russell Waldner

A lot of good has happened since we reported to you last year and we are proud to report for our 77th annual meeting as follows.

In December of 2017 we were able to provide a Member Advantage credit to active meters. The total credit amount was just over \$500,000.00.

Tri-State Generation and Transmission Association, our power supplier, has been generating 30% of our energy using renewable resources making us leaders in the industry for renewable energy. For the second year they have maintained stable rates.

Wyoming Rural Electric Association (WREA) has contracted ARC Media to manage their members Facebook pages for 2018. You may have noticed the daily post in your news feed; if not like us at www.facebook.com/CarbonPowerLight/ and you will.

We have been utilizing 101 E Willow to complete our vehicle service work and this has proven to be a real time saver with the lift and automated

fluid machines. We are budgeted to complete the site preparation this year for storage and future fencing.

We continue our work on the Monolith Substation and it has been somewhat frustrating acquiring the needed access. Monolith will double our capacity in the Laramie area and allow us to have an alternate source for maintenance and emergencies.

We will be returning \$917,970 in capital credits at the 77th annual meeting and this will pay amounts on the books through 1999. We are proud of our record to pay capital credits on a regular rotation representing at least 5% of the balance owed to our Member-Owners.

With the drier weather the first part of the year we were able to get some pole replacements and system improvements completed that are in areas we normally can't access. We believe these improvements have already reduced outage time. We completed 10 years and adding daily of no lost time accidents. Our previous record was 3.6 years. We work every day to be safe.

We are so proud of all our Employees' efforts to provide you our Member-Owners the outstanding friendly service you have come to expect from your cooperative, Carbon Power & Light, Inc.



Laurie Forster



YOUR DIRECTORS AT WORK!



Member Owned ~ Service Proud

Your Touchstone Energy® Cooperative

The power of human connections®



Carbon's Board of Directors



Carbon Power & Light Board of Directors (back, from left): Clay Thompson, Dick Clifton, Bill Sherwood, Jim Rogers, Kenny Curry; (front, from left): Gary Jacobsen, Jerry Rabidue, Laurie Forster and Dan Hodgkiss.

Carbon Power & Light is a member owned cooperative and is managed by a board of nine Directors who each serve three year rotating terms before running for re-election.

The Cooperative's service territory is divided into three districts and each district is served by three Board of Directors. Each Director has been elected to the board from Member-Owners just like yourself.

One of the purposes of the Annual Meeting is to elect a candidate or an incumbent as your district representative.

MISSION STATEMENT



Continually Communicate our Commitment to Community;

Plan Productively, Perfect our Potential, and be Passionate about our Member-Owner's Perspective;

&

Learn, Lead, and Light the way to a better quality of Life for our Member-Owners.

DIRECTOR CANDIDATE PROFILES

Nominating Committee Report

The 2018 Nominating Committee, in accordance with the Cooperative bylaws under Article IV, Section 3, were appointed by the Board of Directors. Appointees were:

District 1

Cris Fournier
Rocky Fiedor
Mary Martin

District 2

Bobby Heward
Rodney Thornburg
Gerald LeBeau

District 3

Juanita Engen
Orville Johnson
Raymond Leach

The following is a report from the Nominating Committee Members who met in April 2018.

The Nominating Committee by majority vote, selected the following Member-Owners of the Cooperative as qualified candidates to serve on the Board of Directors for Carbon Power & Light.

District 1

Gary Jacobsen

District 2

Kenneth Curry

District 3

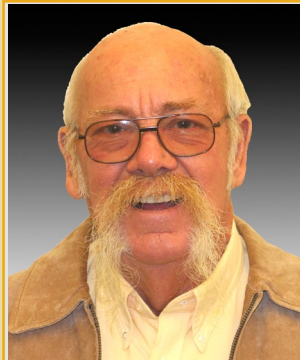
James Rogers

Note: Since the incumbent Directors are running unopposed, they will serve another three year term per Bylaw Article IV, Section 4.

District 1

Gary Jacobsen

District 1 Incumbent



I was elected to serve on the Board of Directors in June

of 2003. During my 15 years on the Board, I have seen unprecedented economic, political and social forces that challenge our electric cooperative.

Carbon continues to work diligently on maintaining reliable and affordable electrical service to our Member-Owners.

As a Director on the Board, I will continue to work hard on providing safe and reliable power for all of our Member-Owners at an affordable rate.

I look forward to seeing you at the Annual Meeting. Thank you for your support.

*Thank you,
Gary Jacobsen*

District 2

Kenny Curry

District 2 Incumbent



My wife, Patti and I are lifelong residents of Albany and Carbon Counties.

I am retired from Albany

County Road & Bridge and reside in Rock River, WY. I have been on the Board since being appointed in September of 2008 and was elected to the Board in June of 2009.

I have really enjoyed representing the Members of District 2.

My goals as your director would be that I would like the members of Carbon to be treated as I would like to be treated.

The Board and the Cooperative should be progressive and look for new ideas to better serve the members. The great staff of the cooperative should always have the best possible equipment to do their job. Lastly, we must keep the rates down while at the same time keep the cooperative in the black.

*Thank you,
Kenny Curry*

District 3

Jim Rogers

District 3 Incumbent



I have served on Carbon Power and Light's Board for years. It has been a great experience for me, and I feel that I have listened and have answered the concerns of District 3's co-op owners, who have shared their thoughts with me.

Please elect me to be one of your representatives from District 3 for another three years.

*Thank you,
Jim Rogers*

2017 MINUTES OF THE 76TH



Unofficial minutes of the 76th ANNUAL MEETING

2017

CALL TO ORDER:

Director Jim Rogers called the 76th annual meeting of the membership to order at 12:36 p.m. on June 24, 2017 at the Platte Valley Community Center located in Saratoga, WY. The Pledge of Allegiance was recited by those in attendance followed by the invocation given by Director Robert J. Johnson.

WELCOME:

Director Jim Rogers welcomed the Membership and guests followed by introductions of the Board of Directors/spouses, Attorney and the General Manager.

OFFICIAL NOTICE OF QUORUM:

Corporate Attorney Hank Bailey reported that a quorum had been met by the Member-Owners present. Mr. Bailey reported that the minutes of the 75th Annual Meeting of the Membership, held June 25, 2016, was published in the June edition of the Carbon Light Lines. Mr. Bailey asked for a motion to approve the amended minutes of the June 25, 2016 meeting. A Member-Owner from the floor motioned to accept the minutes of the 2016 Annual Meeting of the Members as presented. The motion was seconded and approved by the Membership.

JOINT REPORT BY PRESIDENT LAURIE FORSTER AND GENERAL MANAGER RUSSELL WALDNER:

President Forster and Mr. Waldner asked the membership to review their report. Member-Owners were encouraged to read the cooperative's publications; the WREN and the Carbon Light Lines. These two publications are vital in keeping the members

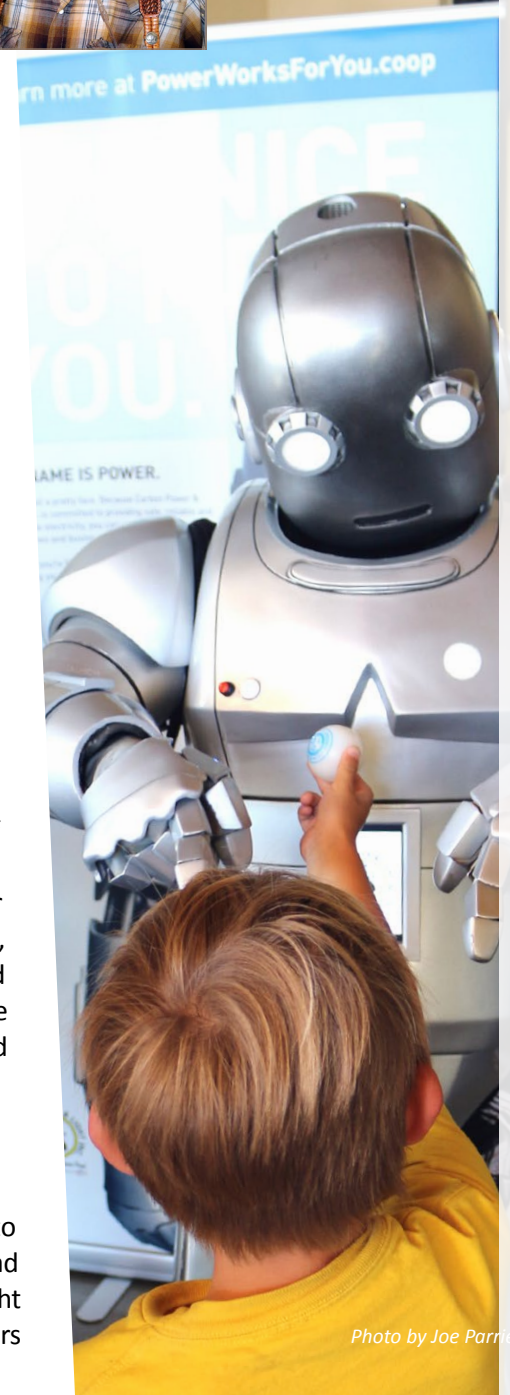


Photo by Joe Parrie

MEMBERSHIP MEETING

up-to-date on issues that affect the day to day operations of the Cooperative. Mr. Parrie put together a presentation of the new property at 101 E Willow Ave. for all of the members to see.

TREASURER'S REPORT:

Treasurer Daniel Hodgkiss reported on the 2016 audit by Blodgett, Mickelsen & Naef. Mr. Hodgkiss reported that the annual audit would be taking place next week.

STUDENT CERTIFICATES:

Certificates were presented to the 2017-2018 Scholarship recipients.

EMPLOYEE/DIRECTOR SERVICE:

President Laurie Forster and Mr. Waldner presented certificates of service to the employees Gabe Torres for 10 years of service and Perry Davidson for 20 years of service and to Director Jim Rogers for 5 years of service and Director Clifton for 10 years of service. Director Johnson was presented with a print for 36 years of service.

TRI-STATE REPORT:

Carbon's Board representative for Tri-State, Director Richard Clifton gave an overview of Tri-State's operations over the past year. Director Clifton stated that Tri-State wants to "Keep the Lights On". Mr. Clifton stated that Tri-State has had offices in Loveland, Denver and are now in Westminster. Tri-State works hard in keeping rates from increasing which benefits the membership.

Director Clifton introduced Mr. Barry Ingold, Tri-State's Senior Vice President of Generation. Mr. Ingold stated that Tri-

State is working hard to try to forecast rate increase in the future. At this point they are hoping for no rate increase for 2018. Tri-State is progressively addressing renewables and they forecast that 38 percent of the electricity delivered will come from renewable resources. Mr. Ingold finished by stating that Tri-State has closed the Nucla mine and are going to shut down Unit 1 in Craig due to a haze requirement that goes into effect in 2025 but will continue to use coal and renewables responsibly.

WREA Report:

Shawn Taylor, Executive Director for WREA went over several bills on the floor of the House and stated he was not giving up on the "Move Over" bill that was there to keep our lineman safe.

ELECTIONS:

Attorney Hank Bailey reported that the Nominating Committee met in April to review the bylaws as they pertained to the process of nominating and electing Board Members. In April, the Chairman of those committees reported their recommendations as follows:

District #1 -Incumbent Laurie Forester from Saratoga

District #2 - Candidate Bill Sherwood from Elk Mountain

District #2 – Candidate Albert "Jock" Faris from Rock River

District #3 -Incumbent Clay Thompson from Laramie

Since district 1 and district 3 Directors are running unopposed for their respective District seats, they will continue to represent their District and serve

another three-year term. For district 2, the Board of Director Election result was for Bill Sherwood.

UNFINISHED BUSINESS:

No unfinished business was presented at this time.

NEW BUSINESS:

No new business was presented at this time.

PRIZES:

Many great door prizes were given away to several lucky winners! Member-Owners who were present at the business meeting were entered in the drawings. One lucky winner walked away with \$500 CASH! Sadly, there were also a few missed opportunities at the annual meeting. Had CSU Beef Improvement representative been at the business meeting, they would have won \$1,500 cash; Phyllis Newlander would have won \$1,000 and Jane Dalke would have won \$750 but as it was, Gary D Curry, who was present at the business meeting won the \$500 cash drawing!

ADJOURNMENT:

The 76th Annual Meeting of the Membership was adjourned at 1:55 P.M.



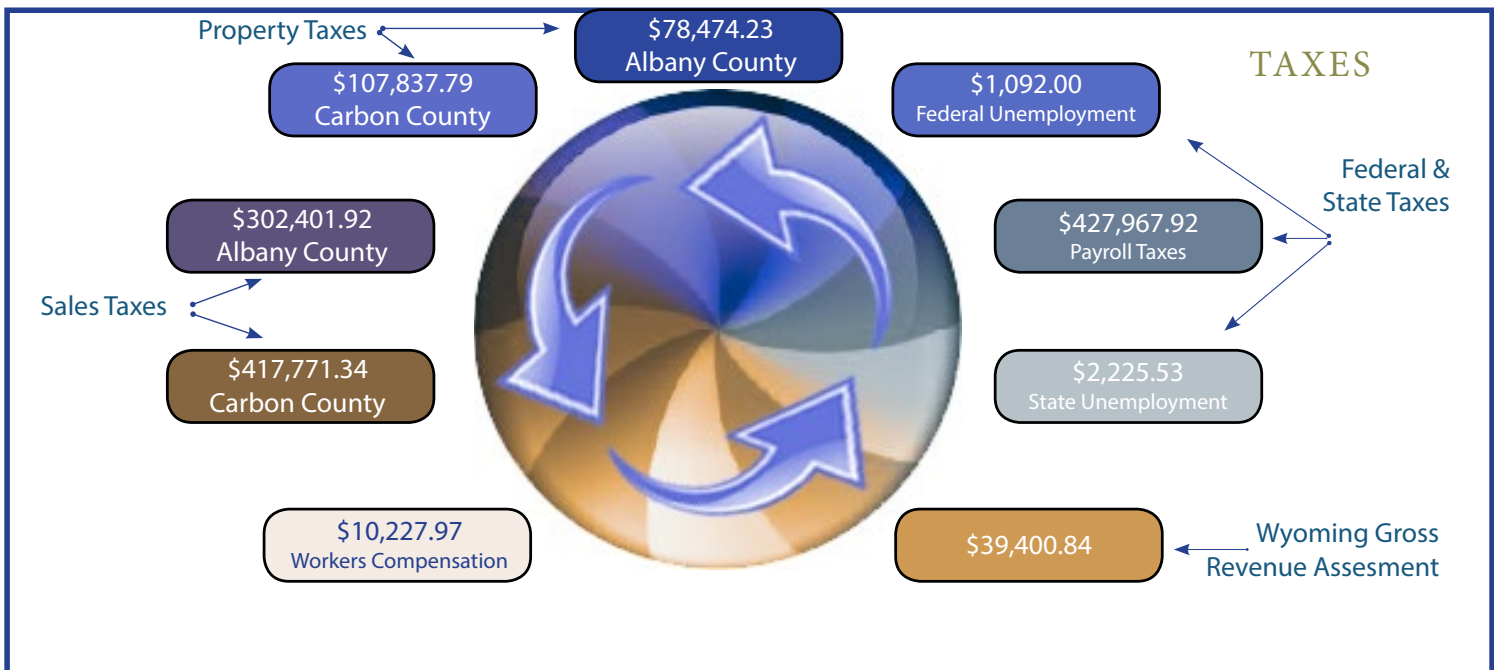
2016-2017 Financial Stats

Assets	2016	2017
Total Utility Plant	\$ 41,603,525	\$ 42,887,968
Less Depreciation	\$ 13,399,768	\$ 14,007,833
Net Utility Plant	\$ 28,203,757	\$ 28,880,135
Patronage Capital	\$ 10,123,837	\$ 10,395,010
Investments	\$ 3,641,302	\$ 5,080,534
Cash	\$ 760,889	\$ 626,758
Other	\$ 3,399,915	\$ 3,287,333
Total Assets	\$46,129,700	\$ 48,269,770

Liabilities	2016	2017
Member Patronage Capital	\$ 25,227,663	\$ 25,441,814
Other Margins/Equity	\$ 3,026,685	\$ 3,617,283
RUS/CFC/FFB Liability	\$ 16,508,760	\$ 17,349,276
Accounts Payable	\$ 1,039,576	\$ 996,038
Consumer Deposits	\$ 142,016	\$ 103,205
Other Liabilities	\$ 185,000	\$ 762,154
Total	\$ 46,129,700	\$ 48,269,770

Revenue & Expenses	2016	2017
Total Revenue	\$ 13,691,019	\$ 15,753,251
Power Cost	\$ 7,875,564	\$ 9,633,281
Transmission Expense	\$ 66,334	\$ 55,684
Distribution Expense	\$ 2,023,999	\$ 2,177,314
Customer Service	\$ 693,388	\$ 723,105
Sales Expense	\$ 20,955	\$ 16,498
Administration & General	\$ 775,458	\$ 750,563
Depreciation	\$ 1,018,180	\$ 1,042,882
Tax Expense	\$ 48,351	\$ 36,774
Interest & Other	\$ 599,482	\$ 597,744
Total	\$ 13,121,711	\$ 15,033,844

Margins	2016	2017
Operating Margins	\$ 569,308	\$ 719,406
Non-Operation Margins	\$ 121,456	\$ 121,329
Allocated Affiliated Organization Capital Credits	\$ 343,873	\$ 620,789
Net Margins	\$ 1,034,637	\$ 1,461,524





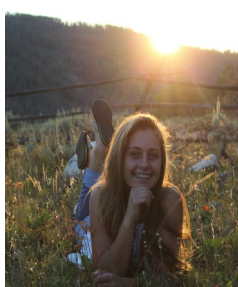
{SCHOLARSHIPS}

Congratulations

Announcing the 2018 Carbon Power & Light, Tri-State G & T and Basin Electric scholarship winners. Carbon Power & Light awards \$8,000 in scholarships to High School students from Albany and Carbon Counties as part of its Commitment to Community Program. The Board of Directors congratulate our member students and their families and wish them the very best in continuing their education.

Tri-State G&T \$500 Scholarship

Basin Electric \$1,000 Scholarship



Kennison Spiering
Saratoga H.S.



Rachel Stubbs
Encampment H.S.



Jaxson King
Saratoga H.S.

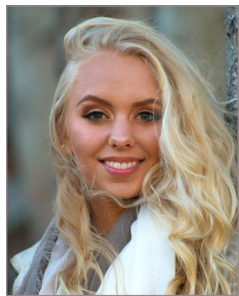
Carbon Power & Light \$1,000 Scholarship



Hailey Barkhurst
Encampment H.S.



Karah Pantle
Encampment H.S.



Michaiah D Jones
Elk Mountain WY



Gage Bartlett
Saratoga H.S.



Wyatt Cox
Encampment H.S.



Jadzriel Mallery-Coulter
Rock River H.S.

Give Your Home's Energy Use a Vacation . . .

When You Go On Vacation

Service - Proud

Member - Owned

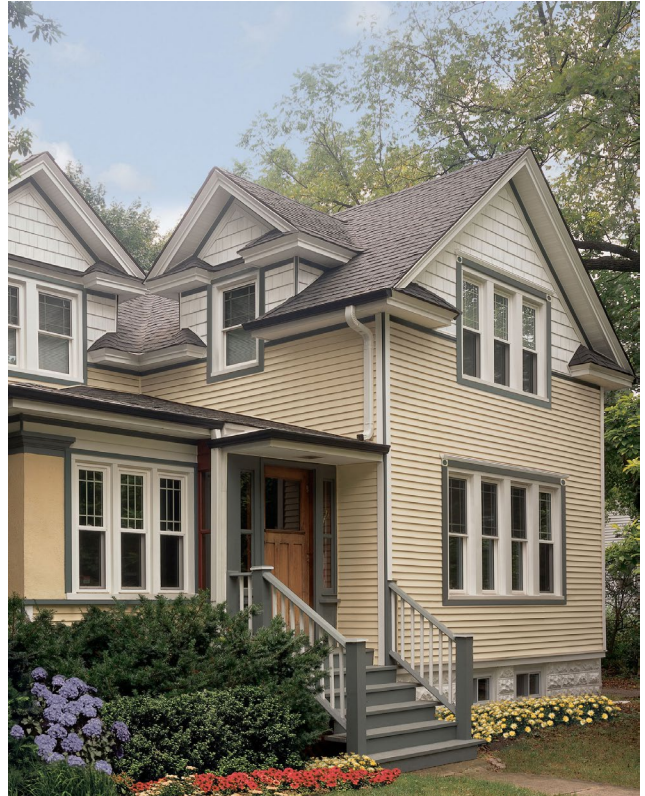
Going on vacation? Even if you plan to be away just a few days, you can save energy in your home when you travel. Here's a tip from Carbon Power & Light that can give your utility bill a break when you take a break.

Water heater. Turn down the temperature, so it doesn't keep the water warm while you are away. Or, talk to an energy expert at Carbon Power & Light about turning off the water heater.

Thermostat. During hot weather, turn up the thermostat on your air conditioning system. That way, you'll save energy while ensuring that your home doesn't get too warm. If you're away during the winter, lower the temperature on your furnace. The house can be as cool as 50 degrees without the risk of your pipes freezing.

Refrigerator. Depending on food stored in your fridge, you may be able to turn the thermostat as high as 38 degrees without risking spoilage. Storing water-filled bottles in your refrigerator can prevent temperature fluctuations, which will save energy. Food in the freezer compartment will stay frozen if the temperature remains at minus 5 degrees.

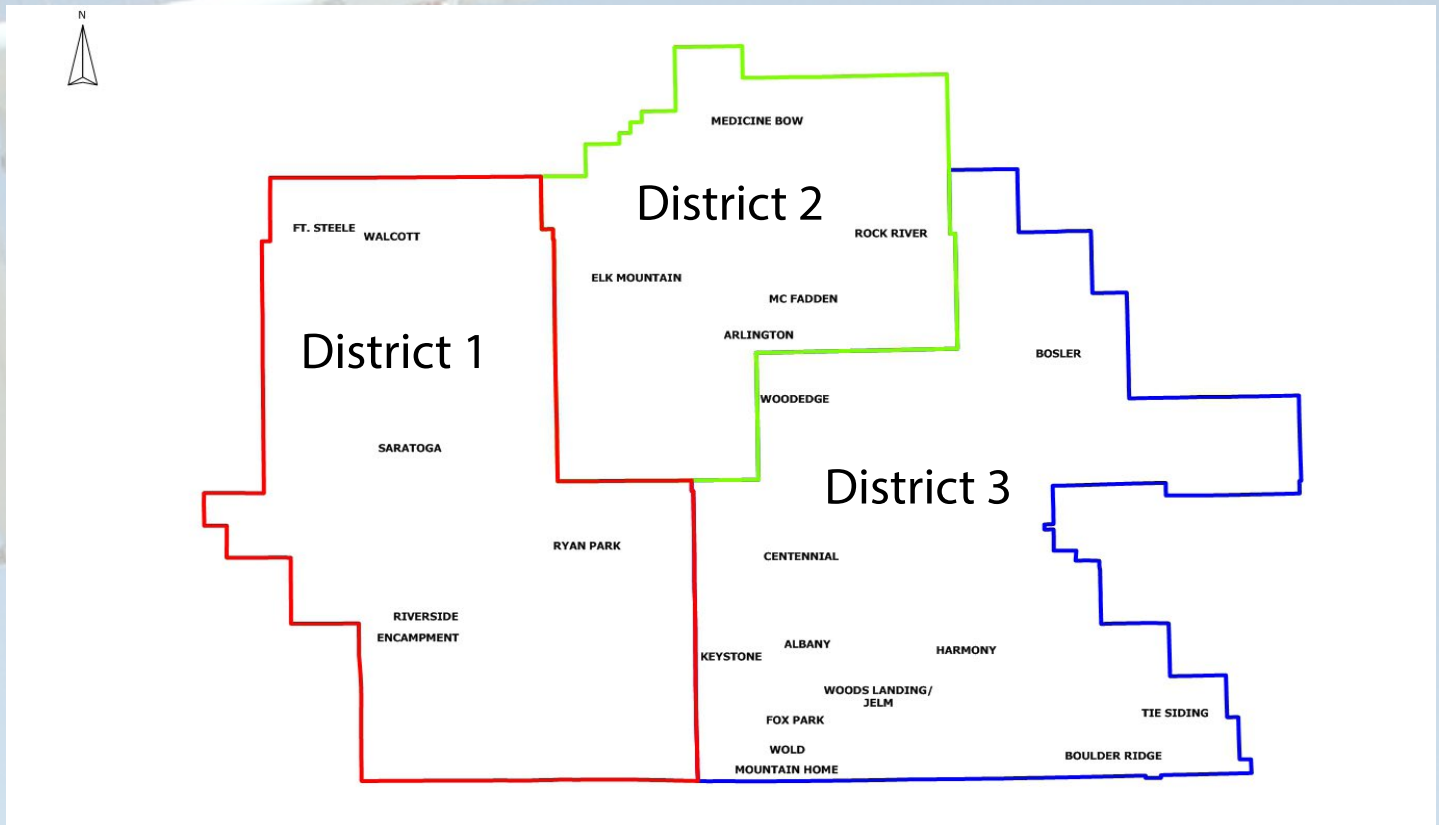
Lights. Turn off all lights in your home. You may want to install timers on one or two lights for security.



Electronics. Unless you're recording something while away, unplug all of your electronic devices—computer, monitor and printer, TV and cable boxes, DVD player, microwave, and digital clocks. Any electronics with digital displays, instant-on features, or remote controls will consume energy even if they're not in use.

For other tips on how to save energy—and money—visit www.energysavers.gov OR Touchstone Energy® Cooperatives energy-saving website, www.TogetherWeSave.com, or call the efficiency experts at Carbon Power & Light at 800-359-0249 or 326-5206.

CARBON'S SERVICE TERRITORY



District Board of Directors

District 1 - 1,915 Members

Gary Jacobsen - Encampment-Incumbent
Daniel Hodgkiss - Saratoga
Laurie Forster - Saratoga

District 2 - 338 Members

William Sherwood - Elk Mountain
Gerald Rabidue - Rock River
Kenny Curry - Rock River - Incumbent

District 3 - 1,824 Members

Richard Clifton - Centennial
Clay Thompson - Big Laramie
Jim Rogers - Little Laramie - Incumbent

Quick Overview

2016-2017

6,255 Meters
25 Employees
121 Miles of Transmission Line
1,673 Miles of Distribution Line
175 Miles of Underground Line
3.2 Member-Owners per Mile of Line
\$.112884 Residential kWh Rate
837 kWh's/mo. (avg.) Used for Residential/Rural
240 kWh's/mo. (avg.) Used for Seasonal
3,554 kWh's/mo (avg.) Used for Irrigation
1941 Year Incorporated
Power Supplier - Tri-State Generation & Transmission

CO-OP MEMBER-OWNERSHIP *What's In It For Me?*

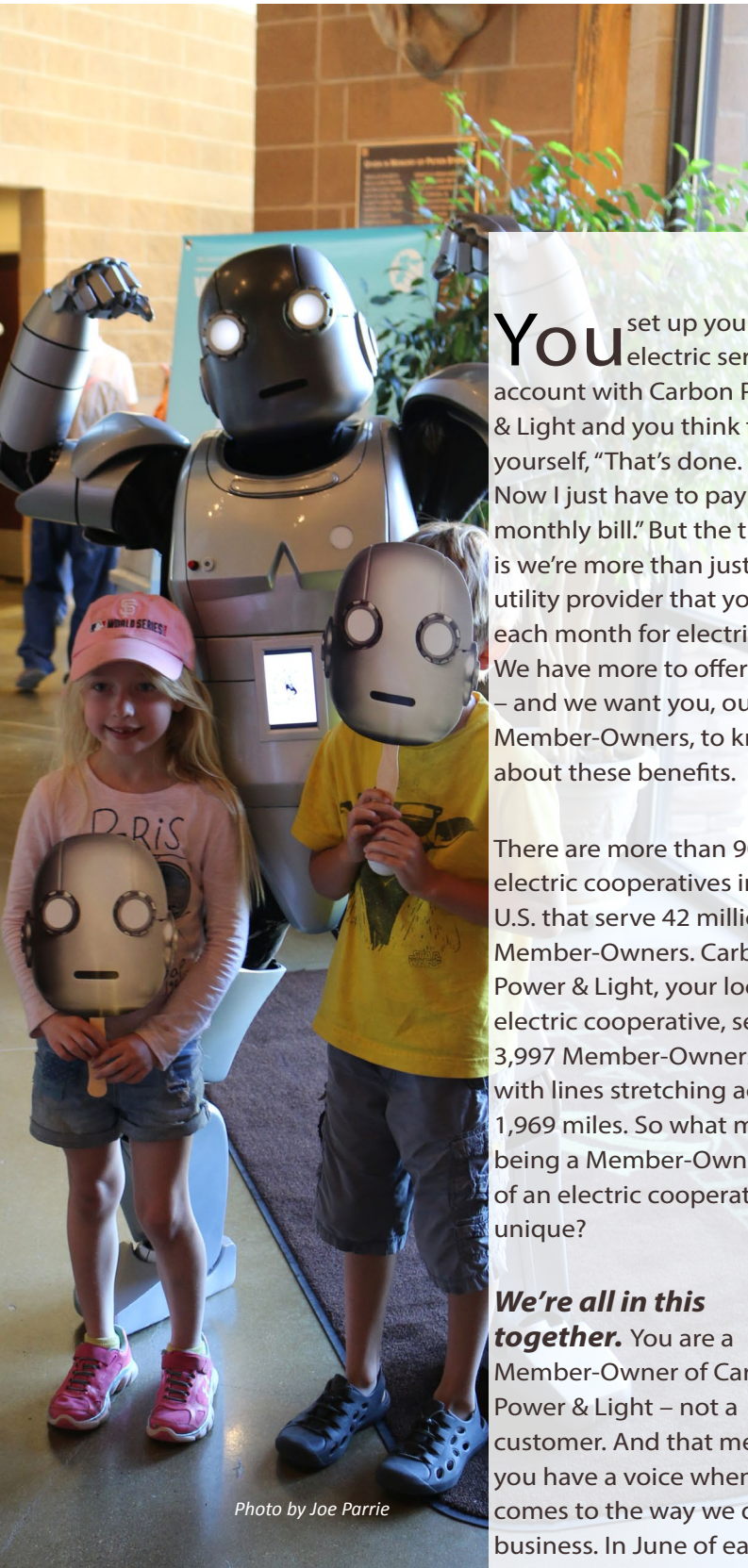


Photo by Joe Parrie

You set up your electric service account with Carbon Power & Light and you think to yourself, "That's done. Now I just have to pay my monthly bill." But the truth is we're more than just a utility provider that you pay each month for electricity. We have more to offer – and we want you, our Member-Owners, to know about these benefits.

There are more than 900 electric cooperatives in the U.S. that serve 42 million Member-Owners. Carbon Power & Light, your local electric cooperative, serves 3,997 Member-Owners with lines stretching across 1,969 miles. So what makes being a Member-Owner of an electric cooperative unique?

We're all in this together. You are a Member-Owner of Carbon Power & Light – not a customer. And that means you have a voice when it comes to the way we do business. In June of each

Exploring the unique benefits of Cooperative Member-Ownership

year, you have the option to vote for your Board of Directors. These directors play a key role in making important decisions for our co-op, which is why Member-Owners' voices must be heard.

We're local. It's likely that you know an employee of Carbon Power & Light. Our employees – your friends and neighbors – share the same concerns for our community that you do. Each year, Carbon Power & Light participates in community activities/organizations, (4-H/FFA clubs, school safety demonstrations, the Youth Leadership Program, scholarships, etc.). To learn more about our mission to strengthen our community, visit www.carbonpower.com.

We're non-profit. Carbon Power & Light doesn't offer profits to investors—we return money over and above operating costs to you, our Member-Owners, based on electricity consumption. Annually, electric co-ops nationwide return millions

of dollars to Member-Owners through this capital credits process. This year, Carbon Power & Light Member-Owners will receive \$917,970 in the form of capital credits.

We're here for you.

At Carbon Power & Light, our mission is to provide you with safe, reliable, and affordable electricity. We care about our Member-Owners' quality of life, which is why our employees are continuously finding innovative ways to improve our service.

These are just a few facts about electric cooperatives that make us unique. For more information about Carbon Power & Light and the services we offer, visit www.carbonpower.com.





CARBON POWER & LIGHT Annual Meeting of the membership

**WIN CASH
& PRIZES**

Need to be Present to Win

BIG prizes!

Member-Owners who register at the annual meeting and attend the business meeting portion of the meeting in person will be entered in a drawing for a chance to win wonderful prizes!

Prizes valued at almost \$15,000

including Cash, a Flat Screen TV, 1/4 Beef,

Billing Credits, Registration Gifts, and MORE!





OFFICIAL NOTICE

FOR CARBON POWER & LIGHT, INC.'S
77TH ANNUAL MEETING OF THE MEMBERSHIP

Carbon Power & Light, Inc. invites you to the 77th Annual Meeting of the Membership that will be held at the Saratoga Middle High School, 801 W. Elm St. in Saratoga, Wyoming.

Registration begins at 10:30 a.m., complimentary lunch at 11:00 a.m., bingo at 11:30 a.m. and the business meeting will begin at 12:30 p.m. on Saturday, June 23, 2018.

The purpose of the meeting is for the election of one (1) Director from each district for a term of three (3) years and for the transaction of such other business that may come before the Membership.

Plan now to attend and make this the best Annual Meeting we have ever had.

Gary Jacobsen, Secretary



AGENDA

FOR CARBON POWER & LIGHT, INC.'S
77TH ANNUAL MEETING OF THE MEMBERSHIP

- Call to Order
- Pledge of Allegiance and Invocation
- Welcome and Introduction of Guests
- Establish a Quorum
- Approval of the minutes from the 2017 Annual Meeting of the Membership
- President and Manager's Report
- Treasurer's Report by Daniel Hodgkiss
- Recognition of Scholarship Recipients
- Employee Service Awards
- Tri-State Report by Director Richard Clifton and Mike McInnes, CEO of Tri-State Generation & Transmission
- WREA Report by Exec. Director Shawn Taylor
- Report of Board Elections
- Unfinished Business
- New Business
- Adjournment

**Door Prizes will be given throughout the course of the meeting.*

BOARD OF DIRECTORS



Carbon Power & Light, Inc.
Saratoga WY.

- Laurie Forster** Board President
- Gerald Rabidue** Board Vice President
- Gary Jacobsen** Board Secretary
- Daniel Hodgkiss** Board Treasurer
- Clay Thompson** Director
- William Sherwood** Director
- Kenny Curry** Director
- Jim Rogers** Director
- Richard Clifton** Director

Carbon Power & Light is a non-profit, member-owned, member served electric utility cooperative serving approximately 4,000 Member-Owners with 25 full time employees. Approximately 6,200 meters cover a span of 4,500 square miles with an average of 3.2 meter per mile of power line in Albany and Carbon Counties.