

WREN



W Y O M I N G R U R A L E L E C T R I C N E W S

MAY | 2022



OFFICIAL NOTICE of the

81st Annual meeting of the membership of CARBON POWER & LIGHT

THIS ISSUE HIGHLIGHTS CARBON POWER & LIGHT'S
ANNUAL MEETING OF THE MEMBERSHIP:
REPORTS, FINANCIAL STATS, AND
DIRECTOR CANDIDATE PROFILES ~
MAKING THIS THE MOST **IMPORTANT ISSUE**.

SATURDAY, JUNE 25, 2022

CARBON POWER & LIGHT'S

*81st Annual Meeting
of the Membership*



*Platte Valley Community Center
201 W. Elm St.
Saratoga, WY
10:30 AM*



Complimentary BBQ

Bingo

Energy Efficiency Information

Capital Credit Checks

Door Prizes

Cash Give-a-Way



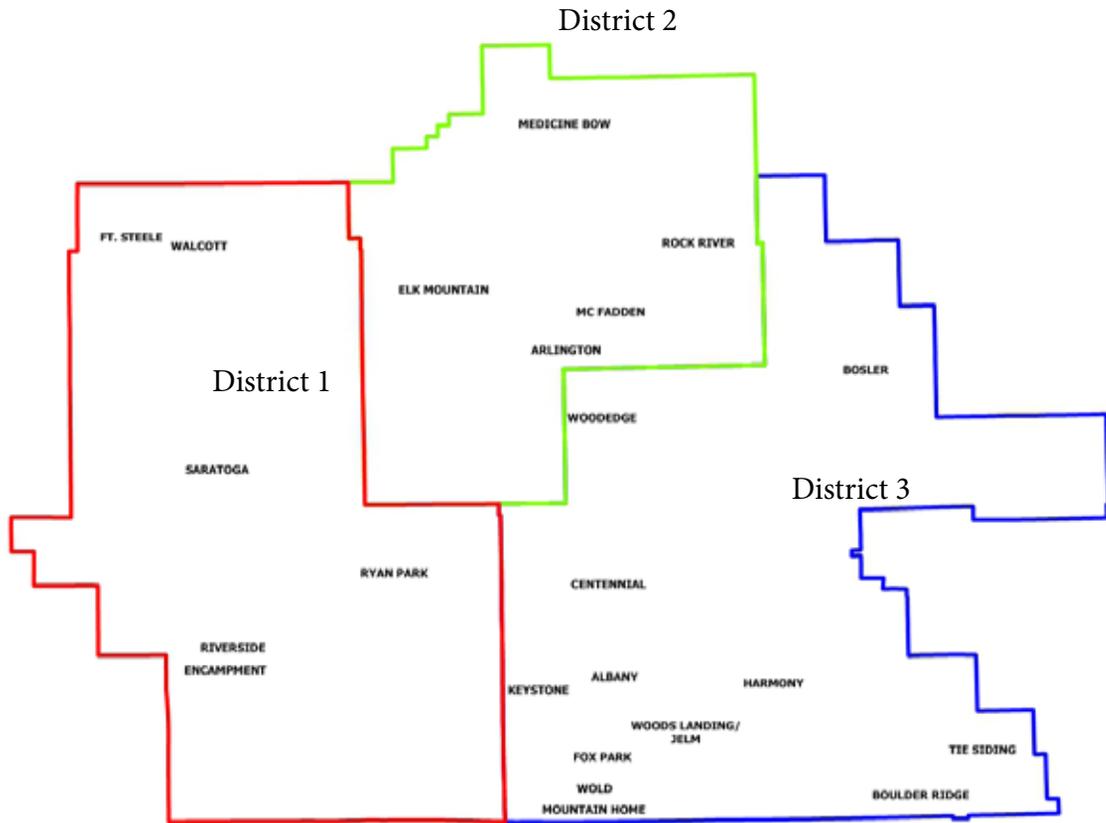
SEE YOU THERE!

Details inside



Member Owned ~ Service Proud
Your Touchstone Energy® Cooperative

CARBON'S SERVICE TERRITORY



District Board Members

District 1 - 2,034 Members

Gary Jacobsen - Encampment
Daniel Hodgkiss - Saratoga - Incumbent
Open Position

District 2 - 371 Members

Shae Johnson - Elk Mountain - Incumbent
Everett Summers - Elk Mountain - Incumbent
Kenny Curry - Rock River

District 3 - 2,029 Members

Dick Clifton - Centennial
Clay Thompson - Big Laramie
Jim Rogers - Little Laramie

Quick Overview

2021

6,570 Meters
25 Employees
121 Miles of Transmission Line
1,680 Miles of Distribution Line
185 Miles of Underground Line
3.3 Member-Owners per Mile of Line
\$0.12003 Residential kWh Rate
694 kWh's/mo. (avg.) Used for Residential/Rural
3,909 kWh's/mo. (avg.) Used for Irrigation
1941 Year Incorporated
Power Supplier - Tri-State Generation & Transmission



CARBON LIGHT LINES

100 E. Willow Ave. • Saratoga, WY • 82331-0579
307.326.5206 • 800.359.0249
info@carbonpower.com
www.carbonpower.com

Official Notice Carbon Power & Light's 81st Annual Meeting

June 25, 2022 | 10:30 AM
Platte Valley Community Center
210 W. Elm St., Saratoga, WY



Inside

Director Candidate Profiles - pages 4-5
Minutes of the 2020 & 2021 Annual Meeting- pages 6-7
Financials - page 8
Voting Information for all Districts Member-Owners - pages 10

DIRECTOR CANDIDATE PROFILES

3 YEAR TERM POSITION

Nominating Committees Report

The 2022 Nominating Committees, in accordance with the Cooperative bylaws under Article IV, Section 3, were appointed by the Board of Directors. Appointees were:

District 1

Joe Glode
Mark Shirley
Jon Nelson

District 2

Bobby Heward
Rodney Thornburg
Gerald LeBeau

District 3

Juanita Engen
Amiee Binning
Raymond Leach

The following is a report from the Nominating Committee Members who met in April 2022.

The Nominating Committees by majority vote, selected the following Member-Owners of the Cooperative as qualified candidates to serve on the Board of Directors for Carbon Power & Light.

District 1 - 3 year term

Dan Hodgkiss
Debra "Debbie" Reichert

District 1 - 1 year term

Amanda Shahadey
Roger Cox
Ryan Munks

District 2 - 3 year term

Shae Johnson

District 2 - 1 year term

Everett Summers

District 3 - 3 year term

Joe Devine
Jerry Gruber

District 1 Dan Hodgkiss - Incumbent



I want to express my interest in running for reelection for another 3 year term to represent the member-

owners of District #1.

During the past twenty three years that I have served on the Board of Directors we have encountered matters of great importance to our cooperative at the national level, regional level, and right here in our service territory. In the past several years our Board has faced many challenging issues such as the Right-of Way clearing project due to the Bark Beetle, the process of integrating a new rate structure from Tri-State and

challenges with forest fires such as the Mullen Fire. During that time I feel my financial background has provided the Board guidance in some very significant financial decisions. I look forward to continuing my participation on the Board of Directors, with your support.

District 1 Debra "Debbie" Reichert -Candidate



I was born and raised in the Platte Valley, so my ties to the community run deep. My husband Steve and I have lived in Encampment since 1987, first on a ranch for his job then buying our home in 2008.

I was employed by Carbon

Power & Light Inc. in 1988 as a receptionist, then advanced to the Billing department, then on to the Engineering department. In 1993 I was promoted to the Director of Office Services where I retired from my career in March 2020.

I believe that my 32-year career at Carbon would make me a viable candidate for the Board of Directors. I have experienced both difficult as well as successful times during my years of employment at Carbon. My knowledge of the cooperative's principles and policies would be an asset to my directorship.

I am seeking this position

on the Board of Directors to assure the rates stay as low as possible without risking service reliability and the financial position of the cooperative. A renewable energy initiative will be necessary and should be explored; but we must ensure that it is not at the expense of the Member Owners and that the infrastructure is in place. As your Director, I will do everything in my power to make sure your thoughts and concerns are represented.

I would appreciate your vote to Carbon's Board of Directors in District 1.

DIRECTOR CANDIDATE PROFILES

1 YEAR TERM POSITION

District 1 Ryan Munks - Candidate



My name is Ryan Munks. I am a 17-year resident of Saratoga, and am interested in offering my time and knowledge as a district 1 board member.

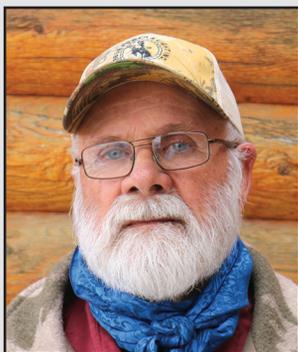
For 21-years, I have utilized my education in diesel mechanics and business administration as a field technician in Centennial, Laramie, Cheyenne, and Saratoga. I have learned the importance and value of timely service and being on budget. Currently, I own and operate a sand and gravel company.

My well-rounded knowledge easily relates to folks in the coop service area. My years as a heavy machinery technician and business owner, bring an understanding of

hard-work, timely service and the day-to-day energy demands across multiple fields. I would be honored to serve the coop to solve issues creatively.

*As we move into the future, I believe we must provide value, service and safety to Carbon Power members and employees thru efficient, updatable infrastructure. Thank you for your consideration,
Ryan Munks*

District 1 Roger Cox - Candidate



I have lived in Saratoga and have been a member since 1984. My wife Suzie and I have 6 children of which 3 are currently served by Carbon Power and Light. It is important to me that they continue to receive the services of Carbon Power and Light. In my career with USDA Natural Resources Conservation Service I spent over 22 years in Carbon County working on natural resource issues with producers involving irrigation, grazing lands improvements, and erosion control with considerations for domestic livestock as well as wildlife. I had (and believe that I still have)

a good working relationship with Federal and State agencies concerning resource management. My degree in Agricultural Economics from the University of Wyoming always gave me a different insight when dealing with producers in their ranching and farming operations. Improvements must pay for themselves in the end. I feel that this experience could all benefit the direction of Carbon Power and Light. I am a Wyoming native and being retired I have the time to devote to this position.

District 1 Amanda Shahadey - Candidate



I am honored to introduce myself, I am Amanda Shahadey, from Saratoga, Wyoming. I am the Owner/Broker of Town & Country Realty & been in the real estate industry in the valley since 2015, after I relocated with my family in 2010. I have been a member of the Co-Op since that time. I am honored to give back to my community and am currently on the Platte Valley Legacy Foundation, the Platte Valley Community Center Fundraising, the Saratoga-Platte Valley Chamber of Commerce and the Wyoming

Association of Realtors boards. I am one to roll up my sleeves and get tasks accomplished. I have been instrumental in many budgets with the various organizations not to mention running all areas in my real estate business. As a Director I feel continuing open communication to the membership is the utmost importance. Growth in the area is happening and I am extremely proud that members of the Co-Op are not just "customers" but share in the success of the business and most importantly have a voice.

DIRECTOR CANDIDATE PROFILES

District 2 Jonathan “Shae” Johnson - Incumbent



My current three-year term as your representative is drawing to an end, and it has truly been my honor and privilege to represent the members of your district. I would like

to ask you at this time to be considered as a candidate for election for an additional three-year term. The last three years as your representative has provided me great opportunities in learning what it means to be a board member of a rural electric cooperative. It has been a rich and rewarding experience for me personally to represent the member-owners of Carbon Power & Light.

One of the most important lessons I have learned in the last three years is how

rapidly things can change and evolve within the industry, and with that in mind how important it is to move forward with the values and principals of the cooperative business model. I feel that I am up to that challenge and I would like to be your voice in those future endeavors. I am thankful for the rewarding experience being your representative has given me, and I would like to ask you to consider me for an additional three year term to represent you again.

District 2 Everett Summers - Incumbent



My name is Everett Summers, and I am seeking Election to the Carbon Power and Light Board of Directors. I was raised in Rock River and continue to make Rock River my home with my wife for the last 7 years. We recently welcomed our baby girl into our lives this past year. I have worked as a carpenter for over a decade around Albany and Carbon counties. This position

with the Board of Directors would be yet another way that I could serve my community. It is a very important role that affects the lives of everyone involved with Carbon Power and Light. I would like to keep electricity affordable and continue Carbon Power and Light's progress of improving the quality of life for the members and be a part of planning for the future.

DIRECTOR CANDIDATE PROFILES

District 3 Joe Devine - Candidate

My permanent residence in Centennial Wyoming and being a member of Carbon Power and Light has provided me insight into the quality of service provided by our coop. I have been involved in the power business for more than 40 years from working on the construction of plants like: Jim Bridger in Rock Springs and the Wheatland power station. I also worked as a plant engineer in several power plants before starting my own

business in 2004. My business was focused on software to optimize operation of power generation, transmission and distributions systems for many large utilities. I would like to bring my knowledge to the cooperative while understanding the difference between a cooperative and a large utility but still taking advantage of the technologies. My business put me in contact with utility personnel from CEO to lineman so interacting



with others is natural for me.

District 3 Jerry L Gruber - Candidate



As a board member, and a small business owner for over 40 years, I would bring a wealth of financial consulting experience. And having run a financial practice with up to thirty-four employees, I also have a wealth of experience dealing with employee issues. As a securities principle I dealt with numerous government rules, regulations, and

reporting requirements, all of this was successfully accomplished with integrity and adhering to my personal value system and that of financial services industry. It is my intent to bring these same values and integrity to Carbon Power & Light.

Sincerely,

Jerry L. Gruber

MISSION STATEMENT

Continually Communicate our Commitment to Community;

Plan Productively, Perfect our Potential, and be Passionate about our Member-Owner's Perspective;

&

Learn, Lead, and Light the way to a better quality of Life for our Member-Owners.

2020 & 2021 MINUTES OF THE 79th & 80th



2021

Unofficial minutes of the 79th & 80th ANNUAL MEETING

Call to order:

Director Clay Thompson called the 79th & 80th annual meeting of the membership to order at 12:30 PM on June 26, 2021 at the Platte Valley Community Center located in Saratoga, WY. The Pledge of Allegiance was recited by those in attendance followed by a moment of silence for those we have lost, then the invocation was given by Director Jim Rogers.

Reading of the Official Notice:

Attorney Hank Bailey read the Official Notice of the 79th & 80th Annual Meeting printed in the May edition of the cooperative's newsletter in the WREN magazine.

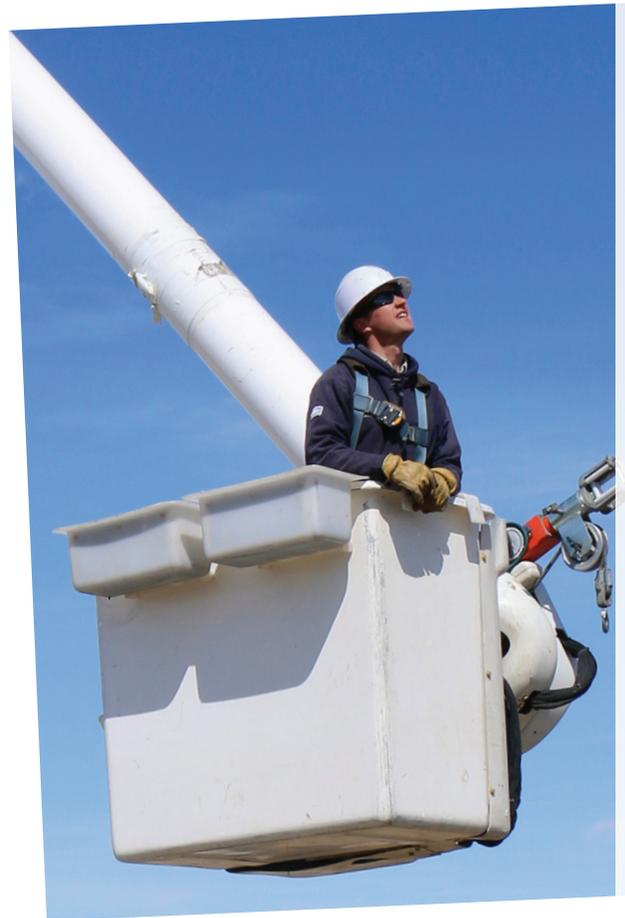
Official Notice of Quorum:

Attorney Hank Bailey reported that a quorum was present with registered Member-Owners.

2019 Minutes:

Attorney Hank Bailey asked for a motion to dispense with the reading of the minutes from the 2019 Annual Meeting of the Membership. A Member-Owner from the floor motioned to approve the minutes. The motion was seconded and approved without dissent.

Joint Report by President Laurie Forster and General Manager Russell Waldner: President Forster was absent and Mr. Waldner reported their written report was in the WREN and encouraged the membership to read it. Mr. Parrie completed a slide show that entailed pictures of the Mullen fire.



ANNUAL MEMBERSHIP MEETING

Treasurers Report:

Treasurer Daniel Hodgkiss reported on the taxes paid by Carbon in 2019. Mr. Hodgkiss reported the annual audit would be taking place in July by Blodgett, Mickelsen & Adamson P.S. and that last year's audit results concluded no issues.

Student Scholarships:

Scholarship certificates were presented to the 2020-2021 scholarship recipients. Carbon's recipients were Dalton Peterson, Ruby Jacobsen, Kagan Sims, Shade Brokaw, Heather Wallace, and Kagan Gilbert. Tri-State recipients were Kelly Glode and Savanna Wells. Basin recipient was Gavin Bartlett.

Service Awards:

Vice President Jim Rogers and Mr. Waldner presented certificates of service to the employees; Tiffany Moore, Patrick McLinskey, Trevor Larson, Kirby Larson, Stephanie Patterson and Skip Voss for 5 years of service, Nick Cary for 10 years of service, Cindy Hamilton, Valerie Remick, for 15 years of service, Joe Parrie for 20 years of service, and Matt Love and Erika Koenig for 25 years of service, Russell Waldner for 30 years of service. Mr. Waldner requested Mr. David Cutbirth to the stage, announced his retirement, and thanked him for 42 years of service.

Tri-State Report:

Carbon's Board representative for Tri-State for 2019, Director Richard Clifton, gave an overview of WREA & Tri-State's operations over that year. Director Thompson was the Tri-State representative for 2020. Mr. Clifton reported there were two of Carbon's linemen interested in the International Program and they could be going to Bolivia. There is going to be a Cooperative Business class

taught at the University of Wyoming that will help people understand what the cooperative business model is. It will be offered this fall. WREA has 13 kids from Wyoming in Washington DC right now at the Youth tour. Tri-State in CO is working hard with the people trying to govern them and Tri-State will comply. Mr. Clifton reported on the struggles that Tri-State is having, with Guzman wanting to buy Tri-State's assets and sell power back to Tri-State.

Director Thompson introduced the new VP of transmission for Tri-State, Mr. Joel Baldow. Mr. Baldow reported on the Valentines cold snap that went through the south in 2020. Mr. Baldow stated he would do his best to keep reliable and affordable energy to Carbon's members. Mr. Baldow reported he would make sure the electricity Tri-State supplies Carbon is reliable with the changes to the grid and with its transition to more wind and solar power.

Election Results:

Attorney Hank Bailey reported that the Nominating Committee met in April to review the bylaws as they pertained to the process of nominating and electing Board Members. In April, the Chairman of those committees reported their recommendations as follows:

District #1 -Incumbent Gary Jacobsen from Encampment

District #3 -Incumbent Jim Rogers from Laramie

Since Directors in District 1 and 3 are running unopposed for their respective District seats, they will continue to represent their Districts and serve another three-year term.

In April, the Chairman of District 2 committee reported their recommendations as follows:

Candidates for District #2 were Jerry Rabidue from Rock River, Kenny Curry from Rock River.

The winner for District 2 for the next three-year term is Kenny Curry.

Unfinished Business:

There was no unfinished business.

New Business:

There was no new business.

Many great door prizes were given away to several lucky winners! Member-Owners who were present at the business meeting were entered in the drawings. One lucky winner walked away with \$500 CASH! Sadly, there were also a few missed opportunities at the annual meeting. Had Talena Runner been at the business meeting, she would have won \$1,500 cash; Mark Carnes would have won \$1,000 and Grant Rothenberger would have won \$750. It was Marilee Harper, who was present at the business meeting and who won the \$500 cash drawing!

Adjournment:

There being no further business on the agenda, the 79th & 80th Annual Meeting of the Membership was adjourned at 1:54 PM.

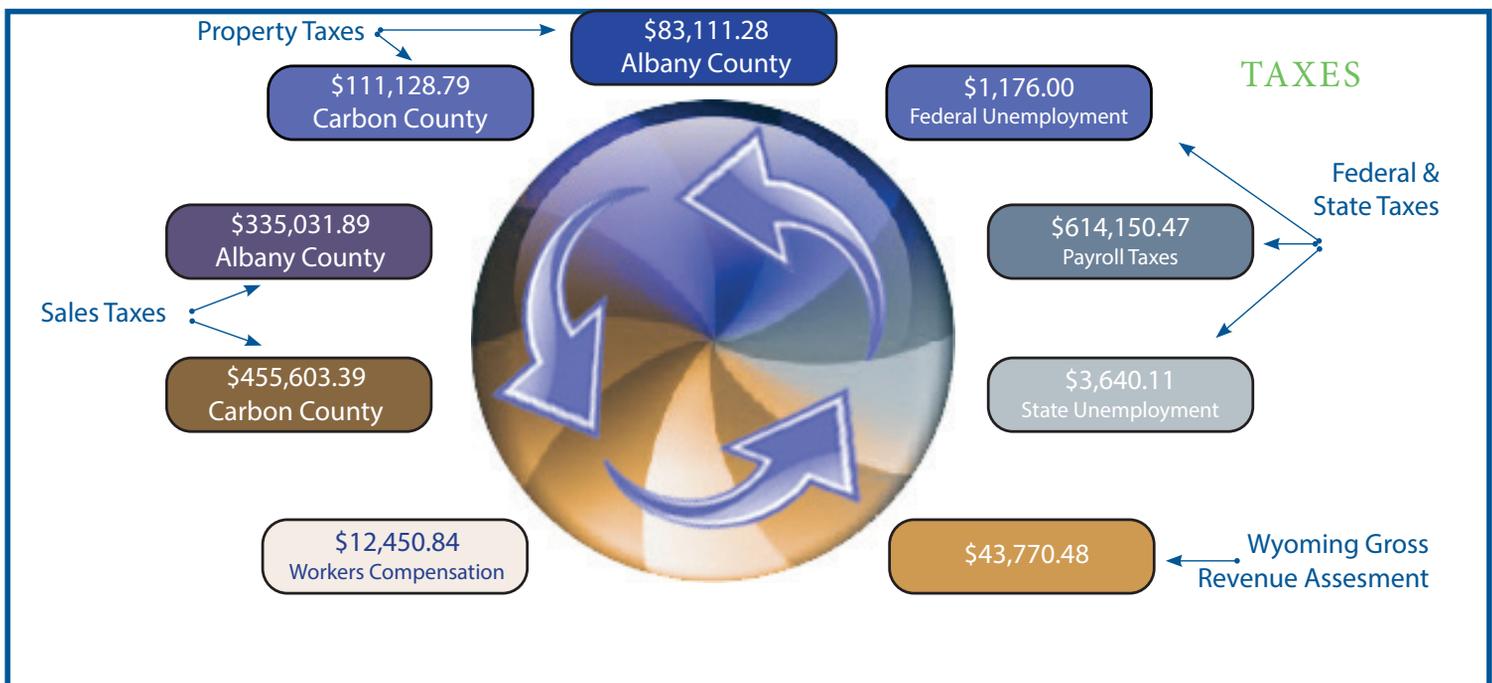
2020-2021 Financial Stats

Assets	2020	2021
Total Utility Plant	\$ 48,078,325	\$ 50,036,754
Less Depreciation	\$ 16,401,834	\$ 17,516,327
Net Utility Plant	\$ 32,723,690	\$ 33,343,618
Patronage Capital	\$ 10,435,694	\$ 10,576,817
Investments	\$ 6,187,278	\$ 7,619,104
Cash	\$ 1,200,923	\$ 961,325
Other	\$ 3,451,729	\$ 3,319,227
Total Assets	\$ 53,999,314	\$ 55,820,091

Liabilities	2020	2021
Member Patronage Capital	\$ 26,565,482	\$ 23,082,050
Other Margins/Equity	\$ 3,568,858	\$ 7,911,018
RUS/CFC/FFB Liability	\$ 21,875,798	\$ 22,766,234
Accounts Payable	\$ 908,506	\$ 844,011
Consumer Deposits	\$ 99,934	\$ 90,010
Other Liabilities	\$ 980,736	\$ 1,126,768
Total Liabilities	\$ 53,999,314	\$ 55,820,091

Revenue & Expenses	2020	2021
Total Revenue	\$ 14,590,160	\$ 15,191,110
Power Cost	\$ 7,957,012	\$ 8,073,224
Transmission Expense	\$ 60,993	\$ 50,530
Distribution Expense	\$ 2,623,763	\$ 2,498,225
Customer Service	\$ 670,062	\$ 702,807
Sales Expense	\$ 36,329	\$ 33,785
Administration & General	\$ 806,776	\$ 784,184
Depreciation	\$ 1,157,159	\$ 1,196,241
Tax Expense	\$ 42,470	\$ 43,924
Interest & Other	\$ 686,703	\$ 703,804
Total Expenses	\$ 14,041,267	\$ 14,076,724

Margins	2020	2021
Operating Margins	\$ 548,893	\$ 1,114,386
Non-Operation Margins	\$ 74,919	\$ 407,858
Allocated Affiliated Organization Capital Credits	\$ 292,673	\$ 361,179
Net Margins	\$ 916,485	\$ 1,883,423





{SCHOLARSHIPS}

Congratulations

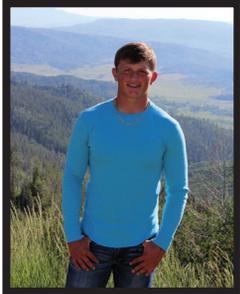
Announcing the 2022 Carbon Power & Light, Tri-State G & T and Basin Electric scholarship winners.

Carbon Power & Light awards \$8,000 in scholarships to high school students from Albany and Carbon Counties as part of its Commitment to Community Program.

The Board of Directors congratulate our member students and their families and wish them the very best in continuing their education.

Tri-State G&T \$500 Scholarships

Basin Electric \$1,000 Scholarship



Koye Gilbert
Encampment H.S.

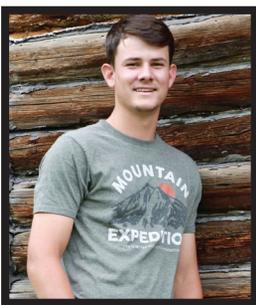


Kyle Nuhn
Encampment H.S.



Edward Buford
Encampment H.S.

Carbon Power & Light \$1,000 Scholarships



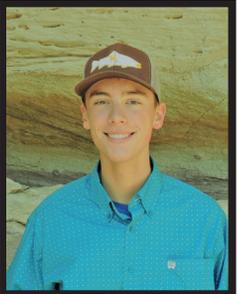
Geoffrey Johnson
Saratoga H.S.



Samantha Fiedor
Saratoga H.S.



Michael G Anderson
Encampment H.S.



Gage Schlager
Laramie H.S.



Clarie Knerr
Laramie H.S.

VOTING INSTRUCTIONS ~ 4 EASY STEPS

DISTRICT 1 VOTING BALLOT

Attention Member-Owners

Members from District 1 will be voting for 2 open positions on the Board. 2 different terms of service this year.

How do I know if I reside in District 1? You are a Member-Owner from District 1 if you receive electrical service in Fort Steele, Walcott, Saratoga, Ryan Park, Encampment and surrounding areas

Voting is a very important part of member participation in the democratic process of the Cooperative.

VOTING BY MAIL:

- 1-Mark your vote on the ballot below and place your ballot in the envelope marked "ballot envelope" and seal.
- 2-Place the ballot envelope in the postage paid reply envelope and seal. Both the ballot and business reply envelope are provided for you and are located in the middle of this magazine.
- 3-On the back of the Business Reply envelope, write your account number on the line provided. Your account number can be found on your bill at the top right hand corner second row. Then sign your name on the line provided and indicate your business title if applicable.
- 4 -Mail the Business Reply envelope. Ballots must be returned in the envelopes as described above in order to be valid. Ballots must be received by 4:30 PM on Friday, June 24, 2022. Please allow sufficient time for delivery.

VOTING BY ABSENTEE:

Should Members decide to vote by absentee.

The ballot box will be the drop box (payment box) in Encampment, Saratoga and in Rock River.

WHO CAN VOTE?

Single Membership:

If a membership is single, not joint, only the Member whose name is on the account is registered and eligible to vote.

Joint Membership:

A joint membership with two or more names is entitled to only one vote. If one Member is away, the other can still vote.

Businesses, Churches, Schools or Other Organizations:

For memberships listed as businesses, churches, schools, or other organizations, only the authorized representative may vote on the ballot.

Validity of Ballots:

Valid votes shall be only those timely and properly received as outlined in these instructions. Ballots are not valid unless returned in the two enclosed envelopes provided in this Notice.

Questions:

Call 800.359.0249 or 307.326.5206 Monday through Thursday, 7 AM to 5:30 PM



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Carbon Power & Light, Inc.
The Official 2022 Voting Ballot
District 1 Board of Director Election
Three Year Term

SATURDAY, JUNE 25, 2022

To Vote: Completely fill in the oval beside the name of the candidate of your choice and follow the "voting by mail" instruction as outlined above.

- Incumbent Dan Hodgkiss
- Candidate Debra "Debbie" Reichert

Carbon Power & Light, Inc.
The Official 2022 Voting Ballot
District 1 Board of Director Election
One Year Term

SATURDAY, JUNE 25, 2022

To Vote: Completely fill in the oval beside the name of the candidate of your choice and follow the "voting by mail" instruction as outlined above.

- Candidate Roger Cox
- Candidate Ryan Munks
- Candidate Amand Shahadey

VOTING INSTRUCTIONS ~ 4 EASY STEPS

DISTRICT 2 VOTING BALLOT

Voting is a very important part of member participation in the democratic process of the Cooperative.

VOTING BY MAIL:

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Attention Member-Owners

Members from District 2 will be voting for 2 openings and 2 different terms of service this year.

How do I know if I reside in District 2? You are a Member-Owner from District 2 if you receive electrical service in Elk Mountain, Rock River, Medicine Bow, McFadden or in Arlington.

cut along dotted line

Carbon Power & Light, Inc. The Official 2022 Voting Ballot District 2 Board of Director Election Three Year Term

SATURDAY, JUNE 25, 2022

To Vote: Completely fill in the oval beside the name of the candidate of your choice and follow the "voting by mail" instruction as outlined above.



Incumbent Jonathan "Shae" Johnson

Carbon Power & Light, Inc. The Official 2022 Voting Ballot District 2 Board of Director Election One Year Term

SATURDAY, JUNE 25, 2022

To Vote: Completely fill in the oval beside the name of the candidate of your choice and follow the "voting by mail" instruction as outlined above.



Incumbent Everett Summers

VOTING INSTRUCTIONS ~ 4 EASY STEPS

DISTRICT 3 VOTING BALLOT

Attention Member-Owners

Members from District 3 will be voting for 1 open Board position for a 3 year term.

How do I know if I reside in District 3? You are a Member-Owner from District 1 if you receive electrical service in Woodedge, Bosler, Centennial, Laramie, Boulder Ridge, Tie Siding and surrounding areas.

Voting is a very important part of member participation in the democratic process of the Cooperative.

VOTING BY MAIL:

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Carbon Power & Light, Inc. The Official 2022 Voting Ballot District 3 Board of Director Election

Three Year Term

SATURDAY, JUNE 25, 2022

To Vote: Completely fill in the oval beside the name of the candidate of your choice and follow the "voting by mail" instruction as outlined above.



Candidate Joe Devine



Candidate Jerry L Gruber

81st



Member Owned ~ Service Proud
Your Touchstone Energy® Cooperative

CARBON POWER & LIGHT Annual Meeting of the membership



BIG prizes!

Member-Owners who register at the Annual Meeting and attend the business meeting portion of the meeting in person will be entered in a drawing for a chance to win wonderful prizes!

Prizes valued at almost \$15,000

including Cash, a Electric Chainsaw, 1/4 Beef,

Billing Credits, Registration Gifts and MORE!





OFFICIAL NOTICE

FOR CARBON POWER & LIGHT, INC.'S
81st ANNUAL MEETING OF THE MEMBERSHIP

Carbon Power & Light, Inc. invites you to the 81st Annual Meeting of the Membership that will be held at the Platte Valley Community Center, 201 W. Elm St. in Saratoga, Wyoming.

Registration begins at 10:30 AM, complimentary lunch at 11:00 AM, bingo at 11:30 AM. and the business meeting will begin at 12:30 PM on Saturday, June 25, 2022.

The purpose of the meeting is for the election of Directors from each district and for the transaction of such other business that may come before the Membership.

Plan now to attend and make this the best Annual Meeting we have ever had.

Gary Jacobsen, Secretary



AGENDA

FOR CARBON POWER & LIGHT, INC.'S
81ST ANNUAL MEETING OF THE MEMBERSHIP

- Call to Order
- Pledge of Allegiance and Invocation
- Welcome and Introduction of Guests
- Establish a Quorum
- Approval of the minutes from the 2020 & 2021 Annual Meeting of the Membership
- President and Manager's Report
- Treasurer's Report by Daniel Hodgkiss
- Recognition of Scholarship Recipients
- Employee Service Awards
- Tri-State Report by Clay Thompson and Reg Rudolph Chief Energy Innovations Officer
- WREA Report by Exec. Director Shawn Taylor
- Report of Board Elections
- Unfinished Business
- New Business
- Adjournment

**Door Prizes will be given throughout the course of the meeting.*

BOARD OF DIRECTORS



Carbon Power & Light, Inc.
Saratoga WY.

- Jim Rogers** Board President
- Clay Thompson** Board Vice President
- Gary Jacobsen** Board Secretary
- Daniel Hodgkiss** Board Treasurer
- Vacant** Director
- Everett Summers** Director
- Kenny Curry** Director
- Shae Johnson** Director
- Richard Clifton** Director

Carbon Power & Light is a non-profit, member-owned, member-served electric utility cooperative serving approximately 4,400 Member-Owners with 25 full time employees. Approximately 6,442 meters cover a span of 4,500 square miles with an average of 3.3 meters per mile of power line in Albany and Carbon Counties.